FULL BOARD OF DIRECTORS MEETINGS

Thursday, February 25, 2010

12:00pm – Lunch Meeting with HPMC Medical Staff
1:00pm – FULL BOARD Meeting

HealthPark Medical Center
9981 S. HealthPark Drive
Fort Myers, FL 33908
LEE MEMORIAL HEALTH SYSTEM BOARD OF DIRECTORS

Thursday, February 25, 2010, 1:00 pm
HealthPark Medical Center- Meeting Rooms 1A & 1B

TENTATIVE AGENDA

1. **12:00 – 12:45 – Lunch Meeting with Medical Staff**
   HealthPark Medical Center & Children’s Hospital Medical Staff

2. **1:00pm - CALL TO ORDER (Richard Akin, Board Chairman)**
   LEE MEMORIAL HEALTH SYSTEM BOARD OF DIRECTORS, sitting as the Lee Memorial Health System (LMHS) Board of Directors for Gulf Coast Medical Center & Lee Memorial Hospital/HealthPark Medical Center and the Board of Directors of its subsidiary corporations: Cape Memorial Hospital, Inc. doing business as Cape Coral Hospital; Lee Memorial Medical Management, Inc.; Lee Memorial Home Health, Inc.; and HealthPark Care Center, Inc.

3. **Public Input - Agenda Items:** Any public input is limited to three minutes and a “Request to Address the Board of Directors” card must be completed and submitted to the Board Administrator prior to meeting.

4. Invocation and Pledge of Allegiance (Chaplain Sue Crowley)

5. **Recognitions:**
   A. Retirement – Miriam Geard, RN – 26 years
   B. Ginny Fleming-Outgoing Chair, Children’s Advisory Committee
   C. Board Member Recognition

6. HealthPark Medical Center Operations Report **(Accept)**
   (Donna Giannuzzi, R.N. Chief Nursing Officer/Chief Administrative Officer/HP)

7. **Medical Staff Business (All Directors)**
      (Thomas Presbrey, M.D., PLC Chairman)
   B. Recommendations of February 11, 2010 **(Approvals)**
      i. Lee Memorial Hospital
      ii. Cape Coral Hospital
      iii. Gulf Coast Medical Center
      iv. Health Park Medical Center

8. Consent Agenda (All Directors) **(Approval)**

9. Supporting Agency Business

10. Old Business

11. New Business

12. President’s Report (**Jim Nathan, CEO/President**)

13. Board of Directors’ Reports

14. Board Administrator Report

15. **Date of the next Regular BOARD MEETING**
    March 25, 2010, Gulf Coast Medical Center, Community Room
    12:00 – 12:45 Lunch Meeting with Medical Staff
    1:00pm – Full Board Meeting

16. **ADJOURN**
PUBLIC INPUT – AGENDA ITEMS:

Any public input pertaining to items on the Agenda is limited to three minutes and a “Request to Address the Board of Directors” card must be completed and submitted to the Board Assistant prior to meeting.

Refer to Board Policy: 10:15E: Public Addressing the Board

Non-Agenda Item:
Individuals wishing to address the Board on an item NOT on the Agenda, the Board office must be notified of subject matter at least seven (7) days prior to the meeting to allow staff time to prepare and to insure the matter is within the jurisdiction of the Board.
Proclamation

LEE MEMORIAL HEALTH SYSTEM
BOARD OF DIRECTORS

would like to recognize with sincere appreciation

Miriam Geard, RN

in her retirement of 26 dedicated service years to the Lee Memorial Health System.

The entire system wishes you health & happiness, and all the best in your future endeavors.
For Fiscal Year To Date through January 31, 2010

Key Facility Statistics:
- **Admissions**: Budget = 7,465  Actual = 7,249  Variance -2.9%
- **Average Length of Stay**: Budget = 4.83  Actual = 4.65  Variance -3.7%
- **ER Visits**: Budget = 17,850  Actual = 19,888  Variance +11.4%
- **Surgery Cases**: Budget = 3,799  Actual = 3,455  Variance -10.0%
- **Gain from Operations**: Budget = $25,206  Actual = $23,853  Variance -5.4%

Patient Satisfaction:
The inpatient patient satisfaction “likelihood to recommend” score fiscal YTD is 91.6. Emergency Services “likelihood to recommend” is 88.9. Both scores are exceeding target.

Highlights

**Women’s and Children**
- For the past 2 months, Dr Iacuone and Kathy Bridge Liles have served on the selection committee with our facilities department and board member Dawson McDaniel, to select and recommend an architectural firm for TCH Tower at HP. A firm has been selected.
- Our neonatal team in collaboration with our retinology specialist is investigating the addition of a RETCAM technology to more effectively diagnose and treat Retinopathy of Prematurity the leading cause of blindness in premature infants.
- Presently we are training NICU staff in the use of Brain Cooling Equipment for the NICU to reverse the effects of anoxic brain events in neonates. It has been fully funded by philanthropy and will part of an ongoing research project with Vermont Oxford Network group of NICU programs nationally.
- There has been a decrease in pediatric volumes for the past 3 months. Several factors have been identified including younger families moving from the area, and the effect of decreased births over the past three years.
- There is a task force led by Operation Improvement to enhance the efficiency and productivity of elective MRIs in children. The goal is to reduce backlog of MRIs, reduce the need for anesthesia to perform MRIs, and increase patient satisfaction and revenue to the system.

Cape Coral
- Despite a lower than expected pediatric census (2-3 children per day), we continue to staff the pediatric unit at Cape Coral Hospital to serve the community.
HPMC

- Opened a 6-bed Neurosurgical ICU in November 2009 to support the Neuro-Endovascular Service.
- Lee County Start! Heart Walk December 12, 2009 - #1 team with participants and dollars raised ($63,441)
- Lee County Start! Heart Walk – LMHS team t-shirt won 2nd place in t-shirt design contest.
- Sandy Childress, System Director Cardiac Rehabilitation recognized as Start! Volunteer of the Year 2009.
- Hosted LMHS Start! Walking Paths Ribbon Cutting/Kick-off Ceremony at HP.
- Participated in numerous Red Dress Celebrations in the Community.
- Hosted LMHS Wear Red Day photo at HP February 5, 2010 – approximately 200 filled the atrium stairs.
- Heart and Vascular Institute was the recipient of Heritage Palms Women’s 18-Hole Association Charity Golf Tournament February 10, 2010 receiving $6050 for women and heart disease outreach.
- The da Vinci Surgical System, a sophisticated robotic platform designed to enable complex surgery using a minimally invasive approach was funded through the generous donations of community members. Dr’s DiGiorgi and Hummel along with the cardiac surgical staff have trained and started performing cases at HPMC on February 16, 2010. Dr’s Benitez and Bretton, along with the non-cardiac surgical staff will be trained on March 2nd and 3rd and will perform their first case March 8, 2010. The physicians and staff are very excited about performing robotic assisted surgery.
- Kandy DeWitt, Surgical Services Director was appointed System Director of Neuro-Endovascular Services. Kandy assumed this responsibility along with her day to day operations of HPMC’s Surgical Services.

PCS Services

- Two 2008 research fellows, Pat Safford, RN, The Rehab Hospital and Georgine Krudelback, Infection Control, had their abstracts accepted for poster presentations at the FL Magnet Nursing Research Conference 2/11-2/12 in Naples. In addition, both abstracts will be published in the Virginia Henderson Nursing Research Library on the Sigma Theta Tau Nursing Society web site.
- The 2010 Cardinal Health Patient Safety grant letter of intent for “MRSA Management Program for Vulnerable Populations” has been accepted for a full proposal by the grant review committee. Team members Joanne Andrews, Carol Lawrence, Steve Streed, Carol Greeney, Denise Anderson, Mary Lynn Medvecky, and Fran Cioffi are completing the proposal for a March 5th submission date. If accepted, this will be the third grant awarded by Cardinal Health to LMHS.
- The 5th LMHS Nursing Research and EBP Conference is scheduled for September 17, 2010 at HealthPark. This year’s proposed theme is “Transforming Practice through Science and Technology”. Dr Gerri Wood from MD Anderson has accepted to be a keynote speaker and the conference subcommittee has partnered with STTI Tau Zeta Chapter to pursue other possible keynote speakers. Conference format, topics and calls for poster and podium presentation abstracts are forthcoming.
- The following nurses have received level II and III status on the Professional Nurse Advancement Program: Level III: Marva Deane Pharis, Patricia Safford, Catherine Evans, Ria Fewox, Sandra Falk, Francine Zabkar. Level II: Tracy Rudy, Tammy Booth, Theresa Klein.
Physician Leadership Council (PLC) Report

(Thomas Presbrey, M.D., PLC Chairman)

(ACCEPT)

(There is no documentation at this time.)
To: Board of Directors
From: Sandra L. Wharton, CPMSM, CPCS
System Director, Medical Staff Services
Date: February 11, 2010
Subject: Lee Memorial Hospital Medical Staff Recommendations

The Facility Medical Executive Committee of the Medical Staff recommends the following physicians and allied health practitioners and certifies they have met the requirements set forth in the bylaws:

1. Associate Staff Appointments:
   a. Sheeja Kanacheril, D.O. – Family Practice
   b. Victor Luna, M.D. – Endocrinology
   c. Gregory Romaniuk, M.D. – Family Practice
   d. Kim Schurman, M.D. – Internal Medicine
   e. A. Catherine David, D.P.M. – Podiatry
   f. Robert Pollack, M.D. – Psychiatry
   g. Tatiana S. Reynolds, M.D. – Family Practice
   h. Leonard Cutler, M.D. – Dermatology

2. First Year Completions – Associate Staff Appointments:
   a. Catherine E. Moon, Ph.D. – Psychology
   b. Shaun K. O’Neal, Ph.D. – Psychology

3. Reappointment – 04-01-10 to 12-30-11:
   a. Joseph Mazza, M.D. – Plastic Surgery

4. Allied Health Practitioner – Intrystem:
   a. Sheri Green, PA – Dr. Madhava Pally

5. Allied Health Practitioners:
   a. Allison Humbert, ARNP – Joint Implant Surgeons of Florida
   b. Holly Lanier, ARNP – Q-Life
   c. Alejandrina Montas, PA – Florida Gynecologic Oncology
   d. Kathryn Udell, ARNP – Family Practice at Clayton Court
   e. Jay Williams, PA – Orthopedic Associates of SW Florida
   f. Lenni Fugazy, PA – Florida Heart Associates
   g. Shelly Taylor, ARNP – Dr. Raynita D’Souza and Dr. Melwyn D’Souza

Approved by the Board of Directors – February 25, 2010

Richard B. Akin, Chairman - Board of Directors
MEMORANDUM

To: Board of Directors

From: Sandra L. Wharton, CPMSM, CPCS
System Director, Medical Staff Services

Subject: Cape Coral Hospital Medical Staff Recommendations

Date: February 11, 2010

The Facility Medical Executive Committee of the Medical Staff recommends the following physicians and allied health practitioners and certifies they have met the requirements set forth in the bylaws:

1. Associate Staff Appointments:
   a. Sajid Wazir, M.D. – Internal Medicine
   b. Victor Luna, M.D. - Endocrinology
   c. Gregory Romaniuk, M.D. – Family Practice
   d. Kim Schurman, M.D. – Internal Medicine
   e. Anna Shuster, D.O. – Family Practice
   f. A. Catherine David, D.P.M. - Podiatry
   g. Robert Pollack, M.D. - Psychiatry

2. First Year Completion – Associate to Active Staff:
   a. Tabitha C. Williams, M.D. – Emergency Medicine

3. Leave of Absence Extension:
   a. Tucker Greene, M.D. – Emergency Medicine (Toxicology), personal LOA – extension from 01-15-10 to 03-01-10.

4. Allied Health Practitioners:
   a. Holly Lanier, ARNP – Q-Life
   b. Jay D. Williams, PA – Orthopedic Associates of Southwest Florida
   c. Lenni Fugazy, PA – Florida Heart Associates
   d. Shelly Taylor, ARNP – Dr. R. D’Souza and Dr. M. D’Souza

Approved by the Board of Directors, February 25, 2010

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Richard B. Akin, Chairman – Board of Directors
MEMORANDUM

To: Board of Directors
From: Sandra L. Wharton, CPMSM, CPCS
System Director, Medical Staff Services

Subject: Gulf Coast Medical Center
Medical Staff Recommendations

Date: February 11, 2010

The Facility Medical Executive Committee of the Medical Staff recommends the following physicians and allied health practitioners and certifies they have met the requirements set forth in the bylaws:

1. Associate Staff Appointments:
   a. Victor Luna, M.D. – Endocrinology
   b. Gregory Romaniuk, M.D. – Family Practice
   c. Kim Schurman, M.D. – Internal Medicine
   d. A. Catherine David, D.P.M. – Podiatry
   e. Robert W. Pollack, M.D. – Psychiatry
   f. Tatiana S. Reynolds, M.D. – Family Practice

2. Intrasystem Appointment to Associate Staff:
   a. Robert DiFronzo, M.D. – Internal Medicine

3. First Year Completion – Associate to Active Staff:
   a. Harry L. Turner, Jr., M.D. – Diagnostic Radiology

4. Reappointment – 04-01-10 to 12-31-11:
   a. Joseph Mazza, M.D. – Plastic Surgery

5. Resignation:
   a. Norman G. Kruebelbach, Ph.D. – Psychology, effective 01-19-10

6. Leave of Absence:
   a. Lawrence Black, D.O. - General Surgery, medical LOA 01-25-10 to 04-09-10

7. Allied Health Practitioners:
   a. Allison Humbert, ARNP – Joint Implant Surgeons of FL
   b. Holly Lanier, ARNP – Q-Life
   d. Jay D. Williams, PA – Orthopedic Assoc. of SWF
   e. Lenni Fugasy, PA – Florida Heart Associates
   f. Shelly Taylor, ARNP – Dr. I. Ahmad and Drs. Raynita & Melwyn D’Souza

Approved by the Board of Directors – February 25, 2010

Richard B. Akin, Chairman, Board of Directors
To: Board of Directors

From: Sandra L. Wharton, CPMSM, CPCS
System Director, Medical Staff Services

Date: February 11, 2010

Subject: HealthPark Medical Center Medical Staff Recommendations

The Facility Medical Executive Committee of the Medical Staff recommends the following physicians and allied health practitioners and certifies they have met the requirements set forth in the bylaws:

1. Associate Staff Appointments:
   a. Sheeja Kanacheril, D.O – Family Practice
   b. Victor Luna, M.D. – Endocrinology
   c. Gregory Romaniuk, M.D. – Family Practice
   d. Kim Schurman, M.D. – Internal Medicine
   e. A. Catherine David, D.P.M. – Podiatry
   f. Robert Pollack, M.D. – Psychiatry
   g. Tatiana S. Reynolds, M.D. – Family Practice
   h. Leonard Cutler, M.D. – Dermatology

2. First Year Completions - Associate Staff Appointments:
   a. Catherine E. Moon, Ph.D. – Psychology
   b. Shaun K. O’Neal, Ph.D. – Psychology

3. Privilege Requests for Robotic-Assisted Surgery:
   a. Omar Benitez, M.D. - Urology
   b. Paul Bretton, M.D. - Urology
   c. Paul DiGiorgi, M.D. – Thoracic Surgery
   d. Brian Hummel, M.D. – Thoracic Surgery

4. Reappointment – 04-01-2010 to 12-30-2011
   a. Joseph Mazza, M.D. – Plastic Surgery

5. Leave of Absence Extension:
   a. Tucker Greene, M.D. – Emergency Medicine (Toxicology) – LOA extension from 01-15-10 to 03-01-10
6. Allied Health Practitioners:
   a. **Allison Humbert, ARNP** – Joint Implant Surgeons of Florida
   b. **Holly Lanier, ARNP** – Q-Life
   c. **Alejandrina Montas, PA** – Florida Gynecologic Oncology
   d. **Kathryn Udell, ARNP** – Family Practice at Clayton Court
   e. **Jay Williams, PA** – Orthopedic Associates of SW Florida
   f. **Lenni Fugazy, PA** – addition of Florida Heart Associates
   g. **Shelly Taylor, ARNP** – Dr. Raynita D’Souza and Dr. Melwyn D’Souza
   h. **Sheri Green, PA** – Dr. Madhava Pally

Approved by the Board of Directors – February 25, 2010

Richard B. Akin, Chairman - Board of Directors
February 4, 2010 Governance Committee of the Whole:
2. Approval of the FY2010 Board of Directors Budget.
3. Acceptance of the 1st Qtr, FY2010 Board of Directors Budget.
4. Acceptance of the annual Performance Review for FY2009 of the President & CEO Jim Nathan, pursuant to Board Policy #40.02G. The Board accepts the request of the President & CEO to withhold a base pay increase pursuant to Board Policy #40.02G and section 4 of the “Employment Agreement and Renewal of the Employment Agreement” dated February 26, 2009 for James R. Nathan.
5. Approval of the FY2010 Performance Review Standards for the President & CEO Jim Nathan.
6. Approval of the Board of Director Liaison and Committee Appointments.
7. Adoption of the following Board Policies: 10.05E: Duties and Responsibilities of Board of Directors; 10.10E: Orientation of New Directors; 40.10H: Board Administrator Compensation & Performance Review.

February 11, 2010 Quality & Education Committee of the Whole:
10. Approval of the Recommendation from the Medical Staff Final Joint Committee as follows:
   General Surgery Emergency Services Call Rule
   • All general surgeons be required to take call, unless an exemption applies.
   • Each surgeon shall be designated a primary hospital based on highest volume of elective general surgery cases
   • Hospitals with general surgery gaps in coverage will transfer (distributed proportionately) to hospitals with coverage.
   • Each surgeon’s call obligation shall be established based on the number of general surgeons providing call coverage system-wide
   
   General Surgery Emergency Services Call Exemption Rule
   • General Surgery Call Obligation Exemption – A general surgeon may be relieved from Emergency Department call responsibility, upon written request, after twenty (20) years of ED call service in this community, providing there is a minimum of seventeen (17) general surgeons system-wide providing general surgery emergency call.

February 11, 2010 Planning Committee of the Whole:


13. Approval of the recommended ranking by the Selection Committee of the most qualified firm for Architectural LED Programming & Planning Services for The Children’s Hospital of Southwest Florida Tower Project. Lee Memorial (staff) shall commence to negotiate a contract with the most qualified firm, HKS, and will proceed as outlined in the Board Policy. The contract will be brought back to the Board for final review and approval.

14. Acceptance of the Comprehensive Breast Center Plan as presented, along with Approval of the following items:
   
   A) Convert to Digital by April (lease the equipment and use allocated $380,000 for IT infrastructure needs)
   
   B) Purchase the MRI Breast table with coil for the Sanctuary-$150,000
   
   C) Build out the remaining space at the Cancer Center for a breast clinic- $500,000.

February 18, 2010 Finance Committee of the Whole:


16. Approval to Authorize the Board Treasurer, CEO, COO/or CFO or their designee(s) to submit a request to both the City of Cape Coral and Lee County Commission for all or some portion of their allocation amounts from the Recovery Zone Economic Development Bonds.


Supporting Agency Business
OLD
BUSINESS
NEW BUSINESS
PRESIDENT’S REPORT

Jim Nathan
CEO/President

(There is no documentation at this time.)
LEE MEMORIAL HEALTH SYSTEM
BOARD OF DIRECTORS

BOARD OF DIRECTORS’ REPORTS
<table>
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<th>Sunday</th>
<th>Monday</th>
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|        | 6:00PM – 7:30PM  
Sam Galloway, Jr. &  
Friends 7th Annual Soup  
Kitchen Benefit  
(Sam Galloway Ford Dealership)  
RSVP to Board Office | Happy Birthday!  
Nancy McGovern | ALL in LMH Boardroom  
12:00pm - Lunch Workshop  
1:00pm - Planning  
Committee of the Whole  
2:00 pm - Quality/Education  
Committee of the Whole |          |        |          |
| 7      | 8      | 9       | 10        | 11       | 12     | 13       |
|        | FHA “Hospital Days”  
Tallahassee 8th – 9th  
+++++++++++++++++++ | FHA “Hospital Days”  
Tallahassee 8th – 9th  
++++++++++++++++++++ | Foundation Event:  
13th Annual Diamond Dinner  
City of Palms Park  
RSVP to Board Office | NO COMMITTEE  
MEETINGS |        |          |
| 14     | 15     | 16      | 17        | 18       | 19     | 20       |
|        |        | Foundation Event:  
11:00am-1:30pm  
“Table Talk”  
(Hyatt, Coconut Point)  
By RSVP only | Happy St. Patty’s Day!  
(FMH Boardroom) | 1:00 pm  
Finance  
Committee of the Whole  
(LMH Boardroom) | 10:00AM – 2:00PM  
American Heart Association Go Red for  
Women Luncheon  
(Hyatt - Coconut Point)  
RSVP to Board Office |          |
| 21     | 22     | 23      | 24        | 25       | 26     | 27       |
|        | Foundation Event:  
Sanibel Cares:  
10th Anniversary Island  
Celebration for The Children’s Hospital |          | GCMC-Community Room  
12:00noon  
Medical Staff Luncheon &  
1:00pm  
Full Board of Directors Meeting |          |        |          |
| 28     | 29     | 30      | 31        |          |        |          |
| Foundation Event:  
Paul Todd & Friends  
(Barbara B Mann) |          |          | Joint Meeting with Sarasota Memorial  
Board & LeeSar  
(Details to follow) |          |        |          |

**Key:** \n\n- LMH – Lee Memorial Hospital  
- HPMC – Health Park Medical Center  
- CCH – Cape Coral Hospital  
- GCMC- Gulf Coast Medical Center

**DATES TO REMEMBER:**  
- **April 25th-28th** – American Hospital Association Annual Meeting, Washington, D.C.

**FOUNDATION EVENTS:** For additional information please contact the Foundation Office at: 239-985-3550.

Questions about this schedule: Contact the LMHS Board of Directors office at (239) 334-5943.
ADJOURN
FULL BOARD OF DIRECTORS meeting

DATE OF THE NEXT REGULARLY SCHEDULED FULL BOARD OF DIRECTORS MEETING:

THURSDAY, March 25, 2010
12:00pm Medical Staff Lunch
1:00pm Full Board Meeting

Held at:
Gulf Coast Medical Center
Community Room