Annual Organizational Business Meeting
Lee Memorial Health System Board of Directors
& Lee County Trauma Services District Board of Directors
& Quality/Education Board Meeting

Tuesday
January 3, 2012
3:00 p.m.
MEETING NOTICE/TENTATIVE AGENDA

ANNUAL ORGANIZATIONAL BUSINESS MEETING & QUALITY/EDUCATION
FULL BOARD OF DIRECTORS MEETING

January 3, 2012  3:00 p.m.

Lee Memorial Hospital – Boardroom, 2776 Cleveland Ave, Ft. Myers, FL 33901

1. CALL TO ORDER (Richard Akin, Board Chairman)
Lee Memorial Health System Board of Directors ANNUAL ORGANIZATIONAL BUSINESS Meeting with Quality & Education Meeting

2. INVOCATION & PLEDGE OF ALLEGIANCE (Rev. Cynthia W. Brasher, BCC)

3. PUBLIC INPUT – Agenda Items: Any Public Input is limited to three minutes and a "Request to Address the Board of Directors" card must be completed and submitted to the Board Administrator prior to meeting.

4. ELECTION OF BOARD OFFICERS (Jim Humphrey, Board Counsel & Cathy Stephens, Board Administrator)

   RECESS to CALL TO ORDER: Lee County Trauma District Meeting

QUALITY/EDUCATION BOARD MEETING
(Steve Brown, MD, Quality/Education Chairman)

5. RECOGNITION: Denise Heinemann, DrPH, RN, Quality/Education Community Representative - Service Recognition 2008 - 2011
   WELCOME: NEW COMMUNITY MEMBER: Mitch Cordova, PhD

6. QUALITY/EDUCATION BOARD MINUTES OF 11/3/11 (Approval)
   (Board Secretary)

7. PATIENT CARE CUSTOMER SERVICE PERSPECTIVE (Dodie Booher)

8. HANDWASHING INITIATIVE (Update)
   (Steve Streed, System Director/Infection Control & Sandra Simmons, Nursing Director/Intensive Care-HP)

9. PATIENT CENTERED ORGANIZATION (HCAHPS) (Presentation)
   (Brad Pollins, System Director/Organizational Effectiveness)

10. OTHER ITEMS

11. Date of the next QUALITY/EDUCATION BOARD OF DIRECTORS MEETING
   Thursday, February 9, 2012- 3:00 p.m.
   Lee Memorial Hospital – Boardroom, 2776 Cleveland Avenue, Fort Myers

   LMHS SYSTEM BUSINESS: BOARD CHAIRMAN

12. MEDICAL STAFF RECOMMENDATIONS of 12/22/11 (Approvals)
   (Lee Memorial Hospital; HealthPark Medical Center; The Children’s Hospital; Cape Coral Hospital; Gulf Coast Medical Center)

13. OLD/NEW BUSINESS

14. BOARD OF DIRECTORS’/BOARD ADMINISTRATOR REPORTS

15. Date of the next Regular Meeting:
   Thursday, January 12, 2012- 3:00 p.m. PLANNING FULL BOARD
   Lee Memorial Hospital – Boardroom, 2776 Cleveland Avenue, Fort Myers

16. ADJOURN (Board Chairman)
LEE MEMORIAL HEALTH SYSTEM

Invocation Prayer & Pledge of Allegiance
PUBLIC INPUT – AGENDA ITEMS:

Any public input pertaining to items on the Agenda is limited to three minutes and a “Request to Address the Board of Directors” card must be completed and submitted to the Board Administrator prior to meeting.

Refer to Board Policy: 10:15E: Public Addressing the Board

Non-Agenda Item:
Individuals wishing to address the Board on an item NOT on the Agenda, the Board office must be notified of subject matter at least seven (7) days prior to the meeting to allow staff time to prepare and to insure the matter is within the jurisdiction of the Board.
Election of Board Officers
(Jim Humphrey, Board Counsel & Cathy Stephens, Board Administrator)

Board Bylaws - Article II - Section 3: Annual and Organization Meeting
The Annual and Organization meeting of the Board shall be held the first Tuesday following the first Monday in January and shall be considered a regular meeting. Officers of the Board shall be elected at the Organization meeting each year, and newly elected Board members shall be inducted.

**Officer Positions:**
- Chairman
- Vice Chairman
- Treasurer
- Secretary

The following Directors have submitted their Board survey expressing interest in an Officer position *(see attached)*:

**District 1:**
- Steve Brown, MD
- Marilyn Stout

**District 2:**
- Richard Akin
- Nancy McGovern, RN, MSM

**District 3:**
- Linda Brown, MSN, ARNP
Board Members, If you are interested in being considered for an Officer position on this Board, (Chairman, Vice-Chairman, Treasurer, Secretary) please complete the Bio/Questionnaire below. Submit back to Cathy Stephens no later than December 20, 2011.

Name Richard Akin

Officer Position(s) you are interested in: CIRCLE your choice(s)

Chairman – Presides at Full Board Meetings; approve agendas; Assigns liaison appointments to include any committees of the Board; requires public speaking skills; addresses major donors and other formal audiences on behalf of the Board annually; is interviewed on Board matters by media; Physician Leadership Council Member; is head of agency and district regarding state regulations and statutory requirements.

Vice-Chairman – Responsible for all duties of Chairman, when Chairman unavailable.

Treasurer – Chairman of Finance Board; formulates agenda with Chief Financial Officer (CFO) & Board Administrator; Oversees all finance matters with CFO.

Secretary – Responsible for overseeing official legal noticing of any/all meetings of the Board; responsible for oversight of minutes for each official meeting of the Board or its' committees.

Please express in 50 words or less, why you would like to seek the office you are interested in?

I would very much like to continue serving as Board Chairman in 2012. I am working on some stuff and I think continuity is real important.

Bio attached
**Richard B. Akin**

**Board Chairman**

District: 2

Current Term: 2010-2014

Elected in 2006

**Liaison Positions:**
Supporting Foundations; Physician Leadership Council; Gulf Coast Medical Center **

**Note: Assignment to a hospital facility includes all aspects of that facility including Events, Medical Staff, etc and the responsible party will be both to the CAO and Medical Director.**

**Background/Experience**

- Mr. Akin has 36 years of health care management experience. For the past 27 years, Mr. Akin has served as the president and CEO of Collier Health Services, Inc., a not for profit, primary health care provider in Collier county.

- Mr. Akin has a passion for children's health care. He initiated the Children's Health Network, a pediatric system of care which provides the majority of health care for children in Collier county, with 11 locations. He is also responsible for bringing the first Ronald McDonald Care Mobile to Florida, and for initiating a pedodontic dental residency program as a partnership with the University of Florida College of Dentistry. Currently, he is developing a pediatric center of excellence for the children of Immokalee.

- Mr. Akin attended Florida State University and the University of Miami, and holds degrees in biology and chemistry. He has done graduate study in health care administration.

- Mr. Akin has received numerous awards for his service and dedication to health care excellence, including most recently (October 2011) Florida Hospital Association Trustee of the Year, (April 2011) Healthcare Hero: Administrative Excellence in Healthcare Award; the Prendergast Lifetime Child Advocate Award; the Harvey Kapnick award, given by the Collier County Community Foundation for the best managed not for profit in Collier county. He has received the Distinguished Service Medal from the Nova Southeastern University College of Medicine, and has served twice as the chairman of the Florida Association of Community Health Centers. Currently, he is the chairman of the Everglades Area Health Education Center, a part of the Nova Southeastern College of Medicine, and Vice-President of Ronald McDonald House Charities.
Board Members, if you are interested in being considered for an Officer position on this Board, (Chairman, Vice-Chairman, Treasurer, Secretary) please complete the Bio/Questionnaire below. Submit back to Cathy Stephens no later than December 20, 2011.

Name: Linda L. Brown

**Officer Position(s) you are interested in:** CIRCLE your choice(s)

**Chairman** – Presides at Full Board Meetings; approve agendas; Assigns liaison appointments to include any committees of the Board; requires public speaking skills; addresses major donors and other formal audiences on behalf of the Board annually; is interviewed on Board matters by media; Physician Leadership Council Member; is head of agency and district regarding state regulations and statutory requirements.

**Vice-Chairman** – Responsible for all duties of Chairman, when Chairman unavailable.

**Treasurer** – Chairman of Finance Board; formulates agenda with Chief Financial Officer (CFO) & Board Administrator; Oversees all finance matters with CFO.

**Secretary** – Responsible for overseeing official legal noticing of any/all meetings of the Board; responsible for oversight of minutes for each official meeting of the Board or its’ committees.

Please express in 50 words or less, why you would like to seek the office you are interested in?

As chairman I will be in open communication with my fellow Board members. The role and responsibilities of this office as well as the delineation between Board and Administrative responsibilities are clearly understood by me.

Previously, I have served as Board Secretary, Vice Chairman, and Chairman.

It would be a great honor to serve as Chairman again during my final year on the LMSAS Board.

Note: No female has served as Chairman in 5 years.

**Bio:** (May attach CV or Resume)

Please include
LINDA L. BROWN, MSN, NP, CS  
Family Nurse Practitioner  
14850 Crystal Cove Court, #401, Ft. Myers, FL  33919  
Phone (239) 229-3363

PROFESSIONAL EXPERIENCE:

Board of Directors, Lee Memorial Health System  
Chairman 2003, 2004, 2005, 2006; Vice Chairman 2002 & 2011, Secretary 2009 - Present  
Planning Committee Chairman 2003 - Present

Board of Directors, Lee County Trauma Services District  
2004 – Present; Initial Chairman 2003

McDonalds Restaurants, College Parkway, Ft Myers, FL  
Owner/Operator with husband, Bob Meisenheimer since 1991

Hope Comfort Care / Hope Hospice, Ft. Myers – Nurse Practitioner  
2006 – Present

Allergy and Asthma Care Centre,  
(Joseph Zeterberg MD & Larry Castillo MD)  
Ft. Myers/Cape Coral, FL  
• Research Coordinator/Sub Investigator for clinical trials  2002 - 2005  
• Nurse Practitioner for Adults and Children in Allergy Diagnosis and Management  

Cleveland Clinic, Naples, FL  
Otolaryngology Clinic  
Healthcare Provider  2000 - 2002

University of Miami, School of Nursing  
Adjunct Faculty – Preceptor for graduate students  1992 – 2001

Military Officer, U. S. Navy Reserve Nurse Corps  
Lt. Commander, United States Navy Reserve  1989 - 2002

Family Practice, (Terrance Johnson MD) Naples, FL (HCA)  
Acute interventions and health maintenance in all age groups, women’s health.  1996 - 2000

Florida Dept. of Health  1991 - 1993  
• Dade County Hurricane Andrew Relief, Miami, Florida  
Primary Care and disaster relief in devastated areas.

• Collier County Public Health Unit, Naples, FL  
ARNP, Adult Infectious Disease Clinic, Pediatric Clinic, Adolescent Health Program
1978 – 1990

- Began RN career in PICU, Wolfson Children’s Hospital Jacksonville, FL. Volunteered in early stage hospice program.
- Became Patient Care Coordinator of Hospice Northeast in Jacksonville and introduced pediatric hospice concept.
- Owned and operated Prescribed Pediatric Extended Care with Medi-Kid, a grant funded day care center that provided skilled nursing to technology dependent infants. This model evolved into a national project.
- Opened and supervised a free standing inpatient hospice unit, Hospice by the Sea, Boca Raton, FL

EDUCATION & BOARD CERTIFICATIONS:

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<th>Degree</th>
<th>Institution</th>
<th>Location</th>
<th>Year</th>
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<tbody>
<tr>
<td>MSN</td>
<td>Florida Atlantic University</td>
<td>Boca Raton, FL</td>
<td>1991</td>
</tr>
<tr>
<td>BSN</td>
<td>Florida Atlantic University</td>
<td>Boca Raton, FL</td>
<td>1989</td>
</tr>
<tr>
<td>ADN</td>
<td>Florida Community College</td>
<td>Jacksonville, FL</td>
<td>1977</td>
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Foreign studies at Universities in Sao Paulo, Brazil and Quito, Ecuador.
- Spanish spoken fluently; Portuguese spoken
- RN Licensed in Florida Since 1977, Community Health Nurse ANCC Certified.
- ANCC Certified since 1991 as a Family Nurse Practitioner

SERVICE:

- American Hospital Association (AHA) Regional Policy Board, Term 2006 – 2009
- Lee Memorial Health System “Healthcare 2017 Visioning” Committee 2007
- Hadassah Nursing Award Project, 2006 - Present
- Barbara Lumpkin Institute Founding Committee 2007
- Healthy Florida Foundation 2003 – Statewide committee of 100 selected leaders
- Ombudsman ACHA District 8 Managed Care Board of Directors, Initial Chairperson 1999-2000, service until 2004
- Florida Nurses Association
  - Board of Directors 1993-1995
  - Legislative District Coordinator 1992 - Present
  - Florida Nurses Political Action Committee 1993-2001
    - Chairman 1998-2001
- Florida Nurses Foundation Board of Trustees, 2001 - Present
- Lee County Republican Executive Committee, 1994 - 2004
- Lee Republican Women Federated, 1994 - Present, Vice-President 2000
- Ft. Myers Republican Women Federated, 2003 – Present
- Ronald McDonald House, Initial Board, Jacksonville, FL, 1984-1987
- Member, Saint Luke’s Episcopal Church

VOLUNTEER ACTIVITIES:

- Mt. Hermon Mission to Zambia 2007 (Healthcare)
- Project Perfect World Medical Mission, Quito, Ecuador, 2005
- Ronald McDonald Care Mobile Project, Naples, FL, 2004 – Present
- Ronald McDonald Charities, Ft. Myers, FL, 1991 - Present
- Medical Reserve Corps, Lee County, Florida
- Honduras Health Mission 1999
Name: Nancy M. Meader

Officer Position(s) you are interested in: CIRCLE your choice(s)

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Please express in 50 words or less, why you would like to seek the office you are interested in?

Believe between my years on the Board and my involvement in the community I have shown that I am capable of fulfilling the position of Vice-Chair.

Experiencing on my community involvement, I have been a good representative of the health care by serving on different events with diverse groups. As a nurse I also care about active nurses. A voice, a voice that carries a position of prestige.

Bio: (May attach CV or Resume)
Name: Stephen Brown

Officer Position(s) you are interested in: CIRCLE your choice(s)

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Please express in 50 words or less, why you would like to seek the office you are interested in?

We have a great board and everyone brings special talents. I believe I could be a help to whoever is chairman with a willingness to help. After 3 years on the Board I would like to branch out after having been involved with medicine for almost 50 years. I have been in it all! I feel I recognize the future challenges.

Bio: (May attach CV or Resume)

Dalhousie University M.D. Mayo Clinic – 2 yrs Surgery
3 yrs Radiology Staff Mayo Clinic / Mercy Hospital
U of Maryland Hood Assoc Practice Anne Arundel Gen Hospital (Annapolis) - Pres Medical Staff (350 MD) Chief of Radiology Service. Sanibel City Council 8 yrs. 3 term Mayor Sanibel.

Married 47 yrs – 3 children & deceased
Member St Michael’s Episcopal Church
LEE MEMORIAL HEALTH SYSTEM
BOARD OF DIRECTORS

BOARD OFFICER POSITION SURVEY

Board Members, If you are interested in being considered for an Officer position on this Board, (Chairman, Vice-Chairman, Treasurer, Secretary) please complete the Bio/Questionnaire below. Submit back to Cathy Stephens no later than December 20, 2011.

Name: Marilyn Stout

Officer Position(s) you are interested in: CIRCLE your choice(s)

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Please express in 50 words or less, why you would like to seek the office you are interested in?

I've completed one year as Treasurer (my second time) and would like to do this a second time. My last year on the Board. Should I run for reelection then? I'm not too sure and will be serving until early 2012.

Bio: (May attach CV or Resume)

________________________________________________________________________

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Marilyn Stout

Board Treasurer

District: 1

Current Term: 2008-2012

Elected in 1996, then again since 2004

Liaison Positions:
Finance Chairman & Cape Coral Hospital**

**Note: Assignment to a hospital facility includes all aspects of that facility including Events, Medical Staff, etc and the responsible party will be both to the CAO and Medical Director.

Background/Experience

- Previously served as a member of the LMHS Board of Directors and as Board Treasurer.
- Chairman, Cape Coral Charter School Governing Board.
- Cape Coral City Council Member.
- Served as liaison to the Metropolitan Planning Organization and the Tourist Development Council.
- Chair of the Lee County Transportation Disadvantaged Commission.
- Barry University graduate with a Bachelors in Public Administration.
- Former Chamber of Commerce Director and Chair of Membership Development and Government Affairs.
- Past President, Cape Coral North Kiwanis.
- Former Lee County Republican State Committee Woman.
- Co-Owner (with husband) of Cape Charters.
RECESS*
Lee Memorial Health System Annual Organizational Business Meeting/Quality & Education Board Meeting

*TO CALL TO ORDER:
A BRIEF LEE COUNTY TRAUMA DISTRICT ANNUAL ORGANIZATIONAL MEETING
LEE COUNTY TRAUMA SERVICES DISTRICT ANNUAL ORGANIZATIONAL BUSINESS BOARD OF DIRECTORS MEETING

TUESDAY, JANUARY 3, 2012

LEE MEMORIAL HOSPITAL - Boardroom
2776 Cleveland Avenue, Fort Myers, FL

(Held concurrently with the Lee Memorial Health System Annual Organizational Business Board Meeting)
MEETING NOTICE/TENTATIVE AGENDA

LEE COUNTY TRAUMA SERVICES DISTRICT

BOARD OF DIRECTORS ANNUAL ORGANIZATIONAL BUSINESS MEETING

January 3, 2012 - 3:00 p.m.

Lee Memorial Hospital – Boardroom, 2776 Cleveland Ave, Ft. Myers, FL 33901

1. CALL TO ORDER (Board Chairman)
   Lee County Trauma Services District Board of Directors

2. PUBLIC INPUT – Agenda Items: Any Public Input is limited to three minutes and a “Request to Address the Board of Directors” card must be submitted to the Board Administrator prior to meeting.

3. CONFIRMATION OF 2012 BOARD OFFICERS
   (Jim Humphrey, Board Counsel)

4. OLD BUSINESS

5. NEW BUSINESS

6. Date of the next REGULAR LEE COUNTY TRAUMA SERVICES DISTRICT MEETING:
   May 24, 2012, 3:00 p.m., held concurrently with Lee Memorial Health System Board Meeting at Lee Memorial Hospital – Boardroom.

7. ADJOURN (Board Chairman)
PUBLIC INPUT – AGENDA ITEMS:

Any public input pertaining to items on the Agenda is limited to three minutes and a “Request to Address the Board of Directors” card must be completed and submitted to the Board Administrator prior to meeting.

Refer to Board Policy: 10:15E: Public Addressing the Board

Non-Agenda Item:
Individuals wishing to address the Board on an item NOT on the Agenda, the Board office must be notified of subject matter at least seven (7) days prior to the meeting to allow staff time to prepare and to insure the matter is within the jurisdiction of the Board.
CONFIRMATION OF 2012 BOARD OFFICERS
OLD BUSINESS
NEW BUSINESS
ADJOURNMENT
LEE COUNTY TRAUMA SERVICES DISTRICT

DATE OF THE NEXT
REGULARLY SCHEDULED

LEE COUNTY TRAUMA SERVICES
DISTRICT MEETING:

Thursday, May 24, 2012
3:00pm*

LEE MEMORIAL HOSPITAL - Boardroom
2776 Cleveland Ave, Ft. Myers, FL 33901

*(Held concurrent with the
Lee Memorial Health System Board of Directors Meeting)
ADJOURN*
LEE COUNTY TRAUMA DISTRICT ANNUAL ORGANIZATIONAL MEETING

*Followed by the Quality/Education Board of Directors Meeting
QUALITY & EDUCATION
BOARD OF DIRECTORS
MEETING
Thursday, January 3, 2012

QUALITY/EDUCATION
CHAIRMAN:
Steve Brown, MD
IN APPRECIATION

LEE MEMORIAL HEALTH SYSTEM
BOARD OF DIRECTORS
Recognizes

Denise Heinemann, DrPH, RN

With sincere appreciation of your expertise and dedicated service as a Community Representative to the Lee Memorial Health System Board of Directors & Quality & Education Committee 2008 - 2011

BOARD OF DIRECTORS
District 1 – Stephen R. Brown, MD • Marilyn Stout
District 2 – Richard Akin • Nancy McGovern, RN, MSM
District 3 – Lois Barrett, MBA • Linda L. Brown, MSN, ARNP
District 4 – Diane Champion • Chris Hansen
District 5 – Donald Brown • James Green
WELCOME NEW MEMBER: MITCH CORDOVA, Ph.D
**LEE MEMORIAL HEALTH SYSTEM BOARD OF DIRECTORS**

**QUALITY/EDUCATION FULL BOARD MEETING MINUTES**

**Thursday, November 3, 2011**

**LOCATION:** Lee Memorial Hospital, Boardroom, 2776 Cleveland Avenue, Fort Myers, FL 33901

**MEMBERS PRESENT:** Richard Akin, Board Chairman; Linda Brown, MSN, ARNP, Board Vice Chairman; Nancy McGovern, RN, MSM, Board Secretary; Marilyn Stout, Board Treasurer; Chris Hansen, Director; Donald Brown, Director; Diane Champion, Director; James Green, Director; David Berger, M.D., Board Quality & Education Community Representative; Bill Silverman, M.D., Board Quality & Education Community Representative; Denise Heinemann, DrPH, Board Quality & Education Community Representative

**MEMBERS ABSENT:** Lois Barrett, MBA, Director; Steve Brown, M.D., Director (excused absence)

**OTHERS PRESENT:** Jim Nathan, President/Chief Executive Officer; Cathy Stephens, Board Administrator; Jim Humphrey, Board Counsel; Mary McGillicuddy, Chief Legal Officer; Larry Antonucci, M.D., Chief Operating Officer; Thomas Presbrey, M.D., Chairman/Physician Leadership Council; Scott Nygaard, M.D., Chief Medical Officer Physician Services; Chuck Krivenko, M.D., Chief Medical Officer Clinical and Quality Services/Chief Patient Safety Officer; Donna Giannuzzi, Chief Administrative Officer & Chief Nursing Officer/Health Park Medical Center; Joshua DeTilio, Chief Administrative Officer/Gulf Coast Medical Center; Scott Kashman, Chief Administrative Officer/Cape Coral Hospital; Holly Muller, Vice President/Patient Care Services/Gulf Coast Medical Center; Anne Rose, Vice President/Revenue Cycle; Mary Briggs, System Director Media Relations; Cynthia Brashe, System Director/Spiritual Services; Chip Carroll, PhD, System Director/Hospital Based Physicians; Marilyn Kole, M.D., System Director/Specialty Care Services; Jennifer Blue, Nursing Director/Neurology Unit GCMC; Ross Levine, M.D., Medical Director/Vascular Neurology; Teri Isackson, Senior System Counsel; Bob Fischer, Finance Board Community Representative; Pat Dolce, Public Affairs Specialist; Siobhan Raven, Therapy Supervisor/GCMC; William Miller, Chaplain/LMH; Lucinda Campbell, RN, Travel Nurse Program; Nima Mowzoon, PRN Neurologist; Daniel Morency; Fort Myers Police Department; Ann Mroz, Guest; Sheri Mil, Guest; Kathleen Eveland, Administrative Secretary/Board of Directors; Laurie Gretten, Executive Secretary/Board of Directors

**NOTE:** Documents referred to in these minutes are on file by reference to this meeting date in the Office of the Board of Directors and on the Board of Directors website at www.leememorial.org/Boardofdirectors, for public inspection.

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<th>ACTION</th>
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<td>MEETING CALLED TO ORDER</td>
<td>The LEE MEMORIAL HEALTH SYSTEM BOARD OF DIRECTORS FULL BOARD MEETING WAS CALLED TO ORDER at 4:04 p.m. by Richard Akin, Board Chairman.</td>
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| INVOCATION AND PLEDGE OF ALLEGIANCE | The Invocation was given by Rev. Bill Miller and was followed by the Pledge of Allegiance. | |
| PUBLIC INPUT | None at this time | |
| RECOGNITIONS | Gulf Coast Medical Center/Stroke Gold Plus Quality Achievement Award was acknowledged by Holly Mueller and Gulf Coast Medical Center Stroke team (Exhibit 1). Holly stated that she is thrilled that they were able to get 14% or higher for 24 months. In U.S. World News Report it will be reported that Gulf Coast Medical Center will be reported for winning the Gold Plus Award. Holly Mueller acknowledged the Stroke team for all their hard work and that receiving this award is an amazing honor. Josh Detillio thanked the team for their work on achieving this award. | |
| CHAIRMAN CHANGE | The gavel was turned over to QUALITY/EDUCATION Chairman, Steve Brown at 4:23 p.m. to CONVENE the QUALITY/EDUCATION portion of the meeting. | |
| CONSENT AGENDA | Steve Brown asked for approval of the Consent Agenda containing the following items:  
A. Quality/Education Meeting Minutes of June 16, 2011 and September 8, 2011  
B. Annual Ethics Report (Exhibit 2)  
C. Performance Indicators, 3rd QTR, FY 2011 (Exhibit 3) | A motion was made by Marilyn Stout to approve the Consent Agenda consisting of the following items:  
A. Quality/Education Meeting Minutes of June 16, 2011 and September 8, 2011  
B. Annual Ethics Report (Exhibit 2)  
C. Performance Indicators, 3rd QTR, FY 2011 (Exhibit 3)  
The motion was seconded by Donald Brown and it carried with no opposition. |
### HOSPITALIST PROGRAM

Scott Nygaard reviewed the Hospitalist report (Exhibit 4).

He reviewed the next steps for the Hospitalist program over November and December 2011. Relationships are the same; the hospitalist is not the problem and in order to improve the system of service we need to improve the system. We are having issues that are change related; we have identified as system issues where we are not meeting core measures and not meeting patient satisfaction targets. We will have a new model for the medical staff which states: if you don’t hit the targets you don’t get paid. We have high turnover due to the instability of the service. The turnover gets into issues related to the market place and it gets more and more difficult to recruit. It is absolutely critical that we have a communication relationship with the medical staff. Denise Heinemann inquired what benefits the medical staff sees in the hospitalist program. Scott stated they see someone in the hospital and the response time for the patients, and they try to provide stability on seeing the same physician. James Green stated that he would like to see input from the patient and how this model affects them. He stated these are not function and site specific. He would like to see specific questions about the hospitalist program addressed to the patients receiving the care. Marilyn Kole stated that they are reporting in a 90-95 percent range by following up with patients by phone. We are here for the patient, and that is why we exist. Scott Nygaard stated that the goal is to perform to the standard; and it has to be consistent.

Jim Nathan commented the fragmentation, the dropping of the baton results in the patient being the loser and as the Board you cannot walk away from this issue. Richard Akin commented most of the complaints are from hospitalist about the specialist that it is not coordinated and well put together. David Berger commented that we have people come in and complain about food, rooms being cleaned and we have patients coming in when they choose their primary and when they come into the hospital they are given any doctor and we need to get the patient someone to come in the room to take care of the patient. If you are in the front line and you mess up you don’t get the blame, the commander in charge does. If you can’t develop control of these people you need to own these people as they are your family. Some things you have to take loss on; such as businesses. We may have to hire people to take care of our patients and assign them to patients and not have those going floor to floor taking care of patients. He hopes the Board will stand behind the leadership on this. Scott stated that what is leading to this perception is the number of services; it’s not our patients it’s our doctors who are not happy with the process. This is a science for us and we have the ability to do this and have to hold us accountable. This is not just about the hospitalist; it’s about the future of healthcare.

Denise Heinemann stated that when you look at process communication this has been the issue done on this. Chris Hansen stated this is a Board issue that we should own the responsibility of this decision. He has seen first hand unnecessary costs when it could have been resolved with communication. What are our options to strengthen the systems to exceed standards? The motivation here is to not just meet standards but to exceed them. It is about the patient, meeting and exceeding quality standards and that is what we are going to provide to the community. We have to insure that every agreement going forward they must meet and exceed our standards. Scott stated the definition of a hospitalist is one who practices only in the hospital.

Discussion ensued regarding the contracts, issues with closure of the department, accountability, quality reviews, language barriers, recruitment, crimson data and patient satisfaction.

(Linda Brown arrived at 4:05 p.m.)

(Nancy McGovern arrived at 4:37 p.m.)

### OTHER ITEMS

#### MEDICARE SUPPLEMENT UPDATE

Anne Rose presented a walk-on item regarding a Medicare product being terminated. She stated that in 1993 we ended in a Medigap policy which consists of a Plan A supplement where the inpatient deductible is not met, so we paid the deductible with Blue Cross sending the patients to us and in 1993 that worked for us. What has occurred today with Blue Cross is
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<td>that the deductible has gone up considerably and upon mutual agreement that comes 12/31/11 we will end our participation in the product. Blue Cross will give people the opportunity to move to a different Medicare product. Jim Nathan stated that most of the 6500 people have not shopped around for a better Medicare advantage company and when we started this the alternatives were very bad.</td>
<td>The gavel was turned back to Richard Akin, Board Chairman, to RECONVENE the LMHS Full Board portion of the meeting.</td>
<td></td>
</tr>
</tbody>
</table>

| DATE OF THE NEXT MEETING | The next Lee Memorial Health System Full Board (QUALITY/EDUCATION) Meeting is: **TO BE DETERMINED** |        |          |

| CHAIRMAN CHANGE | None at this time. |        |          |

| OLD BUSINESS | None at this time. |        |          |

| NEW BUSINESS | None at this time. |        |          |

| BOARD OF DIRECTOR'S REPORT | Diane Champion stated that she and Cathy Stephens attended PACE luncheon. Linda Brown stated that a group of Board members attended the Boy Scout dinner recognizing distinguished citizen of the year, Jim Nathan (Exhibit 5). Marilyn Stout attended the Blue Ribbon recognition luncheon at Harborside sharing it was very motivating. Discussion ensued regarding the book “On the Mend” David Berger had the privilege of spending the half day with Josh Detillo and Scott Kashman. These two men have great ideas and he congratulates the people who hired these folks. Denise stated in early 2012 she will be moving her office and the Health Science building at Florida Gulf Coast University. It’s a terrific building and once it’s open she invited the Board to tour of the building. | Book Club discussion should be scheduled on an agenda in January 2012. |          |

| NEXT REGULAR MEETING | The date of the next Board of Directors Meeting Finance & Full Board Thursday, November 10, 2011 at 4:00 p.m. in the Lee Memorial Hospital Boardroom |        |          |

| ADJOURNMENT | The Lee Memorial Health System Board of Directors Meeting was ADJOURNED at 5:27p.m. by Richard Akin, Board Chairman. |        |          |

Minutes were recorded by Laurie Gretten, Executive Secretary/Board of Directors Office

Nancy McGovern, RN, MSM
Board Secretary
Patient Care Customer Service Perspective

(Dodie Booher)

(Verbal)
Handwashing Prevents Infection And Saves Lives

WASH IN • WASH OUT
NO EXCEPTIONS

PATIENT SAFETY WORK PRODUCT Created as part of LPSES - the Lee Memorial Health System Patient Safety Evaluation System
SafeLee’s Hand Hygiene

This week is the launch of our system-wide Hand Hygiene Education! Below is detailed information to assist you in obtaining 100% compliance:

- The Infection Prevention staff has distributed various educational materials throughout the system. These items will remind us to follow proper hand hygiene standards. They will also communicate to our patients and families that we are committed to always keep them safe by providing very good care with the promise to WASH IN, WASH OUT - NO EXCEPTIONS!
- This week, the hand hygiene badge holders will be distributed to leadership at each of the hospitals.
- The Hand Hygiene Educational Module is now available on “Learn@Lee/SkillPort” for ALL employees to complete by January 31st. The educational module/quiz will take approximately 40 minutes to complete. Once completed, the employee will receive instructions to print out their certificate of completion and then submit it to their direct supervisor for their personnel file.

Instructions for completing the mandatory Hand Hygiene Educational Module:

- Go to the “IntraLee” Homepage
- Click “Applications” System Wide
- Click “Learning Management System - Learn@Lee”
- Enter User ID and Password (New users are to type in their employee ID # as their user ID and use lmhs1 as their password).
- Click "Login to SkillPort"
- If you don’t see the “Hand Hygiene Educational Module” on the screen, click in the “Search For” field, type in “Hand Hygiene” and click “Search” button
- Place your cursor over “Hand Hygiene Educational Module” and click ”Launch"
- Click the bottom right-hand corner (arrow) to start the module

Once the module is complete, each employee must complete the quiz. The last question (#10) will ask the employee to commit to proper hand hygiene standards. In order to pass, each employee must obtain >=80% on the quiz.

At the end of the quiz, the employee receives the following instructions which they must follow:

You have completed the Hand Hygiene Educational Module. THANK YOU for committing to following hand hygiene standards 100% of the time, and for role-modeling this practice to your coworkers. Your commitment to WASH IN, WASH OUT - NO EXCEPTIONS will keep our patients safe from infection and harm!

Please print your certificate of completion and submit to your direct supervisor.

- Go to “SkillPort” homepage.
- Click “My Progress”
- Click the BLUE tab “Completed” (next to “In Progress” Tab)
- Where you see “Hand Hygiene Educational Module”, click on the “RED ribbon icon” (far right) to view your certificate of completion.
- To print your certificate, click “File” in the upper left hand corner and then click “print”. Remember to submit this certificate to your direct supervisor.

If you should have any questions, please contact either Steve Streed, System Director of Epidemiology/Infection Prevention @ 343-5646 or Sandra Simmons, Chair of the SafeLee Hand Hygiene Committee, HPMC Nursing Director/Adult ICU & Vascular Access Team @ 343-5128.

Thank you for committing to keeping our patients safe, and for WASHING IN, WASHING OUT – NO EXCEPTIONS!

Patient Safety begins with You and Me!

PATIENT SAFETY WORK PRODUCT
Created as part of LPSES - the LMHS Patient Safety Evaluation System
What have we done so far?
- LMSH Multidisciplinary Hand Hygiene Committee engaged in the importance of this initiative
- Charter created and endorsed by committee
- Committee members identified and worked on breaking down barriers to hand hygiene compliance side by side with their front-line staff
- Sub-groups from the LMSH Multidisciplinary Hand Hygiene Committee worked on various parts of the campaign:
  - Education Module
  - Marketing Materials
  - Data Collection Tools
- LMHS Safety Coaches were trained on the Hand Hygiene Initiative and the role they would be playing in September, 2011
- Infection Prevention team started working with Edison College in October, 2011 to engage their students in observing Hand Hygiene compliance as “Secret Shoppers”
- Committee leaders attended all Facility Quality meetings in December to introduce the initiative and describe the role of leaders
- Committee leaders will be attending all Facility Quality meetings in January, 2012 to introduce the data collection tools and present their role in the decentralized data collection process

Education Module
- Includes educational material
  - Why is this important? Why are we doing this? How is this different than all the other times we have monitored hand hygiene?
- Includes overview of where we are now with compliance
- Includes expectations for 100% compliance and department-centered monitoring and reporting
- Includes 10 question quiz to verify understanding of content in educational module
- Concludes with Commitment Statement for compliance that will be signed, printed, and placed in employee file for 100% of employees
- Due date for completion of educational module is Jan. 31st, 2011 (6 weeks to complete)
- Module was rolled out to 100% of LMHS employees on Dec. 19th, 2011
- To date, 1900+ employees have successfully completed the module

Marketing Materials
- Communications have been going out weekly for the last 6 – 8 weeks speaking to the launch of the Hand Hygiene initiative (Have You Heard, Jim Nathan’s Teaming Update, Healthy News, etc.)
- Marketing materials were distributed to the LMHS facilities and outlying offices the week of Dec. 12th, 2011
  - 4x6 plexi-cards for all departments, inpatient and outpatient
  - Posters for all departments, inpatient and outpatient
- Large banner posters (6 ft tall) on stands for all inpatient facilities
- Tent cards with educational material (Why Wash? How to Wash?) for all inpatient and outpatient facilities
- Badge pulls for all staff with Hand Hygiene Campaign Logo (“Wash In, Wash Out – No Exceptions”)
- Pens for all staff with Hand Hygiene Campaign Logo
- Hand Hygiene Hero stickers (for ‘caught in the act’ initiative to start in February, 2012)

**Data Collection Tools**
- Half sheet pads with 15 observations per half sheet
- Department-based tallying of data, which will roll up to centralized Infection Prevention Department for communication of data and progress
- Data collection will start Feb. 1st, 2012
- Ongoing monthly communication of results by Hand Hygiene Committee to start February, 2012

**Official go-live Tuesday, Dec. 19th, 2011**
- Marketing materials were displayed at all facilities, including outpatient and LPG
- Education module for 100% of LMHS staff released on ‘Learn at Lee SkillPort’
- Intentional rounding by Hand Hygiene Committee members to all departments over a period of several weeks to reinforce importance and education, and to promote improved compliance and sustaining results
Hand Hygiene Hero “Caught in the Act” Sticker

Two Easy Ways to Wash:
- With warm water and soap
- Wash hands for at least 15 seconds
- Dry your hands well to protect your skin
- With alcohol-based hand sanitizers
- Rub hands together until dry

When to Use Soap and Water:
- Hands are visibly soiled
- Before eating
- After using the bathroom
- If you are caring for a patient who has C-difficile

Perform hand hygiene on all surfaces of the hands—including front, back, between fingers, under the nails and thumbs.

Tent Card
High Reliability Patient Centered Organization
Hospital Consumer Assessment of Health Providers and Systems (HCAHPS)

LMHS Board of Directors Update
January 3, 2012
VIDEO CLIP

Life of a Patient
A New World Emerging

Value Based

Volume Based
CMS Focus

Core Measures (70%)

HCAHPS (30%)
Purpose of HCAHPS

- HCAHPS: Hospital Consumer Assessment for Health Providers and Systems
- The Federal Government’s Centers for Medicare and Medicaid Services (CMS) initiative to improve the patient’s experience
- HCAHPS is a tool to be used for measuring and public reporting of major patient experience performance
- There will be reimbursement implications
17 Core Questions focused in 8 Areas

1. Communication with Doctors
2. Communication with Nurses
3. Responsiveness of Hospital Staff
4. Pain Management
5. Communication about Medicines
6. Discharge Information
7. Hospital Environment Quietness & Cleanliness of Room
8. Overall Rating
Public Reporting

- Reported for consumers on Hospital Compare Web site [www.hospitalcompare.hhs.gov](http://www.hospitalcompare.hhs.gov)

- Displays the **top-box** performance for each area

- HCAHPS data updated each quarter for rolling 12 months
Where We Have Been

1. Convened HCAHPS Performance Improvement Committee
2. Conducted Patient Focus Groups
3. Created Discovery Chart
4. 4Ps
5. Quiet Time
6. No Pass Zone
7. White Board
8. Discharge Calling
9. Considered hiring patient experience leader
10. Interviewed 3 vendors
Florida Hospitals
HCAHPS Score

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<td>Shands-University of FL</td>
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<tr>
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<td>64%</td>
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<tr>
<td>Lee Memorial Health System</td>
<td>64%</td>
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<tr>
<td>Florida Hospitals-Orlando</td>
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<tr>
<td>Jackson Memorial</td>
<td>63%</td>
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HCAHPS Score is the average Top Box % of 8 Dimensions (Calendar Year 2010); Source CMS
US News “Top Hospitals”
HCAHPS Score

HCAHPS Score is the average Top Box % of 8 Dimensions (Calendar Year 2010); Source CMS
### Lee Memorial Health System
#### Current HCAHPS Score

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<th>VBP DIMENSIONS AVERAGE</th>
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<td>66% 68% 48% 61%</td>
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<tr>
<td>Doctor Communication</td>
<td>76% 74% 72% 75%</td>
<td>75% 76% 55% 77%</td>
<td>70%</td>
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<tr>
<td>Responsiveness of Staff</td>
<td>68% 63% 54% 62%</td>
<td>77% 69% 63% 75%</td>
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<tr>
<td>Pain Management</td>
<td>66% 55% 53% 83%</td>
<td>61% 56% 43% 43%</td>
<td>61%</td>
</tr>
<tr>
<td>Communication about Meds</td>
<td>55% 83% 51% 63%</td>
<td>43% 67% 54% 54%</td>
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<tr>
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<td>Discharge Information</td>
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<tr>
<td>Overall Rating</td>
<td>63%</td>
<td>60%</td>
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</tr>
</tbody>
</table>

**LMH**

| LMH | 68% 73% 55% 63% 55% 53% 83% 51% | 66% 68% 48% 61% 56% 43% 87% 54% | 63% |

**CCH**

| CCH | 76% 74% 72% 75% 66% 58% 81% 61% | 75% 76% 55% 77% 62% 63% 80% 77% | 70% |

**GCMC**

| GCMC | 68% 63% 54% 62% 51% 51% 81% 54% | 77% 69% 63% 75% 53% 57% 84% 60% | 61% |

**HPMC**

| HPMC | 74% 74% 65% 70% 55% 66% 81% 63% | 77% 76% 67% 76% 62% 63% 88% 72% | 69% |

- LMH: ↓
- CCH: ↑
- GCMC: ↑
- HPMC: ↑
VBP Impact

FY 2013 Patient Experience:

Baseline Period: July 1, 2009 - March 31, 2010
Performance Period: July 1, 2011 - March 31, 2012
Payments affected: discharges in FY 2013
Incentive Holdback: 1% of all MS-DRGs
2012 HCAHPS Target: 74% Top Box

We **will** be in 90\textsuperscript{th} Percentile by 2015
Model for Improvement

“Don’t Hurt Me” Patient Safety

High Reliability Patient Centered Organization

“Be Nice to Me” Patient Experience

“Make Me Better” Patient Outcomes
HCAHPS and Patient Safety

- Patient Safety Training for Staff
- Daily Check-Ins
- Hand Hygiene
- Safety Absolute: It Takes Two!
- SafeLee Safety Coaches
- Integrating Behaviors and Tools
Process for Improvement

1. Complete Detailed Assessment
2. Design Solution
3. Implement Solution
4. Evaluate and Continuously Improve
• Provide a standard of professionalism
• A professional appearance is essential to patient safety, confidence, operations, and customer service
• Multidisciplinary Committee including Dr. David Berger
• 6th Revision has been approved by the Committee
• Under Legal Review and awaiting COG approval
Questions
OTHER ITEMS
DATE OF THE NEXT REGULARLY SCHEDULED MEETING

Quality & Education
FULL BOARD MEETING

Thursday, 3:00 p.m.
February 9, 2012

Lee Memorial Hospital - Boardroom
2776 Cleveland Ave, Ft. Myers, FL  33901
Lee Memorial Health System

Business:

BOARD OF DIRECTORS

MEETING

Tuesday, January 3, 2012

BOARD CHAIRMAN
LEE MEMORIAL HEALTH SYSTEM
BOARD OF DIRECTORS MEETING

MEDICAL STAFF BUSINESS
To:        Board of Directors
From:     Sandra L. Wharton, CPMSM, CPCS
System Director, Medical Staff Services
Date:      December 22, 2011
Subject:   Lee Memorial Hospital Medical Staff Recommendations

The Facility Medical Executive Committee of the Medical Staff recommends the following physicians and allied health practitioners and certifies they have met the requirements set forth in the bylaws:

1. Associate Staff Appointments:
   a. Salman Ahmed, M.D. – Internal Medicine
   b. Ashwini Sahni, M.D. – Cardiology

2. Privilege Requests:
   a. Tal Hazan, M.D. – Class II Moderate Sedation
   b. Ruperto Vallarta, Jr., M.D. – Refer and follow

3. Leave of Absence:
   a. Roberto Del Cristo, M.D. – Internal Medicine, 08-01-11 – 07-31-12
   b. Paige Lindberg, M.D. – Otolaryngology, 12-06-11 – 02-05-12

4. Temporary Privileges:
   a. Shazia Zafar, M.D. – Internal Medicine, 01-01-12 – 01-31-12
   b. Yira L. De La Paz, M.D. – Family Practice, 01-01-12 – 01-31-12

5. Allied Health Practitioners:
   a. Dianna C. Disesa, ARNP – Associates in Pediatrics
   b. Timothy J. Frost, PA – Cogent Healthcare
   c. Kelly L. Kurtz, ARNP – Florida Medical Affiliates
   d. Daniel C. Murphy, PA – Gastroenterology Associates
   e. Jennifer D. Parish, PA – Suncoast Surgical Associates
   f. Kristin N. Trout, CNM – Lee OB/Gyn Associates

6. Allied Health Practitioner – Sponsor Change:
   a. Cinda Gilmer, PA – Dr. Moses Shieh

7. Allied Health Practitioner – Additional Sponsor:
   a. Makenzi Gillis, PA – LMHS ED Physicians

8. Allied Health Practitioner – Additional Privileges:
   a. Emily Day, PA – Dr. Marilyn Kole, placement of central line catheters and placement of arterial lines
9. Practitioners–in-Training:
   a. Nicole Charles, Nurse Practitioner Student – Dr. Muppala, 01-16-12 – 04-27-12
   b. Irish Dorsey, PA Student – Dr. Kokal, 01-09-12 – 02-10-12
   c. Courtney Oehler, Medical Student – Dr. Augusthy, 01-02-12 – 01-27-12

Approved by the Board of Directors – January 3, 2012

__________________________________________
Richard B. Akin, Chairman - Board of Directors
To: Board of Directors

From: Sandra L. Wharton, CPMSM, CPCS
System Director, Medical Staff Services

Date: December 22, 2011

Subject: HealthPark Medical Center Medical Staff Recommendations

The Facility Medical Executive Committee of the Medical Staff recommends the following physicians and allied health practitioners and certifies they have met the requirements set forth in the bylaws:

1. Associate Staff Appointments:
   a. Salman Ahmed, M.D. – Internal Medicine
   b. Richard M. Liu, M.D. – Otolaryngology
   c. Ashwini Sahni, M.D. – Cardiology

2. Privilege Requests:
   a. Tal Hazan, M.D. – Class II Moderate Sedation
   b. Paul DiGiorgi, M.D. – Transcatheter Aortic Valve Replacement
   c. Brian Hummel, M.D. – Transcatheter Aortic Valve Replacement
   d. Murali Muppala, M.D. – Transcatheter Aortic Valve Replacement
   e. Steven Priest, M.D. – Transcatheter Aortic Valve Replacement
   f. Ruperto Vallarta, Jr., M.D. – Refer and follow

3. Leave of Absence:
   a. Roberto Del Cristo, M.D. – Internal Medicine, 08-01-11 – 07-31-12
   b. Paige Lindberg, M.D. – Otolaryngology, 12-06-11 – 02-05-12

4. Temporary Privileges:
   a. Shazia Zafar, M.D. – Internal Medicine, 01-01-12 – 01-31-12
   b. Vira L. De La Paz, M.D. – Family Practice, 01-01-12 – 01-31-12

5. Allied Health Practitioners:
   a. Courtney B. Chumbley, ARNP – Advanced Heart Center
   b. Dianna C. Disesa, ARNP – Associates in Pediatrics
   c. Timothy J. Frost, PA – Cogent Healthcare
   d. Bradley W. Klement, PA – Advanced Heart Center
   e. Kelly L. Kurtz, ARNP – Florida Medical Affiliates
   f. Daniel C. Murphy, PA – Gastroenterology Associates
   g. Jennifer D. Parish, PA – Suncoast Surgical Associates
   h. Kristín N. Trout, CNM – Lee OB/Gyn Associates
6. **Allied Health Practitioner – Intrasystem and Sponsor Change:**
   a. **Cinda Gilmer, PA** – Dr. Moses Shieh

7. **Allied Health Practitioner – Additional Sponsor:**
   a. **Makenzi Gillis, PA** – LMHS ED Physicians

8. **Allied Health Practitioner – Additional Privileges:**
   a. **Emily Day, PA** – Dr. Marilyn Kole, placement of central line catheters and placement of arterial lines

9. **Practitioners–in-Training:**
   a. **Nicole Charles, Nurse Practitioner Student** – Dr. Muppala, 01-16-12 – 04-27-12
   b. **Irish Dorsey, PA Student** – Dr. Kokal, 01-09-12 – 02-10-12
   c. **Courtney Oehler, Medical Student** – Dr. Augusthy, 01-02-12 – 01-27-12

Approved by the Board of Directors – January 3, 2012

________________________________________
Richard B. Akin, Chairman - Board of Directors
To: Board of Directors  
From: Sandra L. Wharton, CPMSM, CPCS  
System Director, Medical Staff Services  
Date: December 22, 2011  
Subject: The Children’s Hospital Medical Staff Recommendations

The Facility Medical Executive Committee of the Medical Staff recommends the following physicians and allied health practitioners and certifies they have met the requirements set forth in the bylaws:

1. Associate Staff Appointments:  
a. Richard M. Liu, M.D. – Otolaryngology  
b. Michael J. Wilsey, M.D. – Pediatric Gastroenterology  

2. Telemedicine Appointment – Privileges Only:  
a. Michael A. LaCorte, M.D. – Pediatric Cardiology  

3. Allied Health Practitioner:  
a. Dianna C. Disesa, ARNP – Associates in Pediatrics  

4. First Year Completion – Associate Staff Appointment:  
a. Christina Hansen, Psy.D. – Psychology  

5. Privilege Request:  
a. Ruperto Vallarta, Jr., M.D. – Refer and follow

Approved by the Board of Directors – January 3, 2012

____________________________________________________________________________
Richard B. Akin, Chairman - Board of Directors
To: Board of Directors  
From: Sandra L. Wharton, CPMSM, CPCS  
System Director, Medical Staff Services  
Subject: Cape Coral Hospital Medical Staff Recommendations  
Date: December 22, 2011

The Facility Medical Executive Committee of the Medical Staff recommends the following physicians and allied health practitioners and certifies they have met the requirements set forth in the bylaws:

1. Associate Staff Appointments:
   a. **Francisco S. Marasigan, M.D.** – Internal Medicine  
   b. **Ashwini Sahni, M.D.** – Cardiology  
   c. **Arin J. Sheingold, D.P.M.** – Podiatry

2. Privilege Requests:
   a. **Kevin Fleishman, M.D.** – Interstim  
   b. **Tal Hazan, M.D.** – Class II Moderate Sedation

3. Leave of Absence:
   a. **Roberto Del Cristo, M.D.** – Internal Medicine, 08-01-11 – 07-31-12  
   b. **Paige Lindberg, M.D.** – Otolaryngology, 12-06-11 – 02-05-12

4. Temporary Privileges:
   a. **Shazia Zafar, M.D.** – Internal Medicine, 01-01-12 – 01-31-12  
   b. **Yira L. De La Paz, M.D.** – Family Practice, 01-01-12 – 01-31-12

5. Allied Health Practitioners:
   a. **Dianna C. Disesa, ARNP** – Associates in Pediatrics  
   b. **Kelly L. Kurtz, ARNP** – Florida Medical Affiliates  
   c. **Daniel C. Murphy, PA** – Gastroenterology Associates

6. Allied Health Practitioner – Additional Privileges:
   a. **Emily Day, PA** – Dr. Marilyn Kole, placement of central line catheters and placement of arterial lines

7. Practitioners—in-Training:
   a. **Nicole Charles, Nurse Practitioner Student** – Dr. Muppala, 01-16-12 – 04-27-12  
   b. **Courtney Oehler, Medical Student** – Dr. Augusthy, 01-02-12 – 01-27-12

Approved by the Board of Directors – January 3, 2012

Richard B. Akin, Chairman – Board of Directors
To: Board of Directors
From: Sandra L. Wharton, CPMSM, CPCS
System Director, Medical Staff Services
Subject: Gulf Coast Medical Center
Medical Staff Recommendations
Date: December 22, 2011

The Facility Medical Executive Committee of the Medical Staff recommends the following physicians and allied health practitioners and certifies they have met the requirements set forth in the bylaws:

1. Associate Staff Appointments:
   a. Ashwini Sahni, M.D. – Cardiology

2. Reappointment:
   a. Richard R. Wilson, D.O. – Family Practice, 01-01-12 – 12-30-13

3. Change of Status:
   a. Stephen C. Shortlidge, D.O. – Associate to Honorary

4. Privilege Requests:
   a. Tal Hazan, M.D. – Class II Moderate Sedation
   b. Harold Tsai, M.D. – Interstim
   c. Ruperto Vallarta, Jr., M.D. – Refer and follow

5. Leave of Absence:
   a. Roberto Del Cristo, M.D. – Internal Medicine, 08-01-11 – 07-31-12
   b. Paige Lindberg, M.D. – Otolaryngology, 12-06-11 – 02-05-12

6. Temporary Privileges:
   a. Shazia Zafar, M.D. – Internal Medicine, 01-01-12 – 01-31-12
   b. Yira L. De La Paz, M.D. – Family Practice, 01-01-12 – 01-31-12

7. Allied Health Practitioners:
   a. Courtney B. Chumbley, ARNP – Advanced Heart Center
   b. Bradley W. Klement, PA – Advanced Heart Center
   c. Kelly L. Kurtz, ARNP – Florida Medical Affiliates
   d. Rory D. McDonough, PA – Dr. Eshbaugh
   e. Daniel C. Murphy, PA – Gastroenterology Associates

8. Allied Health Practitioner – Intrasytem and Sponsor Change:
   a. Cinda Gilmer, PA – Dr. Moses Shieh
9. Allied Health Practitioner – Additional Privileges:
   a. Emily Day, PA – Dr. Marilyn Kole, placement of central line catheters and placement of arterial lines

10. Practitioners–in-Training:
   a. Nicole Charles, Nurse Practitioner Student – Dr. Muppala, 01-16-12 – 04-27-12
   b. Kimberly Fisher, Medical Student – Dr. Knickrehm, 01-02-12 – 01-27-12
   c. Courtney Oehler, Medical Student – Dr. Augusthy, 01-02-12 – 01-27-12

Approved by the Board of Directors – January 3, 2012

_________________________________________
Richard B. Akin, Chairman, Board of Directors
OLD
BUSINESS
NEW BUSINESS
BOARD ADMINISTRATOR REPORT

(Cathy Stephens)
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**Key:**  
LMH – Lee Memorial Hospital  
HPMC – Health Park Medical Center  
CCH – Cape Coral Hospital  
GCMC – Gulf Coast Medical Center

**LMHS FOUNDATION EVENTS:** For additional information contact the Foundation Office at (239) 343-6950

**Questions about this schedule:** Contact the LMHS Board of Directors office at (239) 343-3300
ADJOURNMENT

LEE MEMORIAL HEALTH SYSTEM
BOARD OF DIRECTORS

DATE OF THE NEXT
REGULARLY SCHEDULED
MEETING:

PLANNING

Thursday,
January 12, 2012
3:00pm

Lee Memorial Hospital Boardroom
2776 Cleveland Ave, Ft. Myers, FL  33901