



# Board of Directors Meeting Minutes

Lee Health

Oct 27, 2022 at 1:00 PM EDT

@ 13685 Doctors Way, Suite 190 Fort Myers, FL 33912 / WebEx

## **Attendance**

### **Members Present:**

Kathy Bridge-Liles, Stephen Brown, Diane Champion, Donna Clarke, David Collins, Therese Everly

### **Members Present (Remote):**

Chris Hansen

### **Members Absent:**

Nancy McGovern

- I. Call to Order – (Donna Clarke, Board Chair)

The Board of Directors Meeting was called to order at 1:00 pm. by Donna Clarke, Board Chair.

- II. Invocation & Pledge of Allegiance (Chaplain Samuel Stone, MDiv, BCC)

Chris Hansen joined the meeting remotely at 1:05 pm.

Rev. Samuel Stone, MDIV, BCC, gave the Invocation, followed by the Pledge of Allegiance.

- III. Public Input

None.

- IV. Consent Agenda (Approve)

### **Motion:**

**A motion to approve the Consent Agenda consisting of:**

**A. Board Meeting Minutes of 10/10/22**

**B. Medical Staff Credentialing**

Motion moved by Therese Everly and motion seconded by Stephen Brown, MD. Carried with no opposition.

- V. President's Report (Larry Antonucci, MD, President/CEO)

Larry Antonucci, MD. CEO & President shared National Hospital Financial Review information and Leapfrog predictions with Board Members. Ben Spence, Chief Financial Officer provided Board Members with financial operating results for the month following Hurricane Ian.

VI. 2023 Lee Health Legislative Priorities (Michael Nachev, VP Government Relations)  
(Approve)

Michael Nachev, VP Government Relations provided a legislative update to the Board members. Topics included the 2023 Legislative priorities: Support updates to the Lee Memorial Health System Enabling Legislation. Protect State Medicaid reimbursements. Ensure Medicaid Supplemental Payment Program authority is continued. Extend healthcare coverage to the low income uninsured regardless of pre-existing conditions and mechanisms by which the coverage is delivered. Direct funding and increased operational flexibilities in order to help Lee Health patients, staff, & facilities recover from Hurricane Ian. Codify in law the regulatory flexibilities that were provided during the COVID-19 PHE that streamlined the ability to provide telehealth and other care to individuals. Fund and support Graduate Medical Education (GME) including new and expanded residency programs. Fund and support initiatives to address mental health/substance abuse issues in our community. Extend Medicaid coverage to Substance Abuse Disorder (SUD) and Serious Mental Illness (SMI) patients. Legislate deployment of intensive outpatient therapies, psychiatric inpatient beds, crisis stabilization unit beds, additional behavioral health specialists, and Baker Act diversion for emergency departments to address behavioral health crisis. Support and expand healthcare workforce development, training, recruitment, and retention programs. Implement policy to address critical workforce needs such as acquisition of additional attainable housing.

**Motion:**

**Motion to approve the 2023 Lee Health Legislative Priorities.**

Motion moved by Therese Everly and motion seconded by Diane Champion. Carried with no opposition.

VII. Physician Leadership Council Update (Timothy Dougherty, MD., PLC Chairman)

Tim Dougherty, MD. shared personal and facility insights post hurricane with Board Members, as PLC had not yet met following Hurricane Ian.

- VIII. Cape Coral Hospital ICU Project Guaranteed Maximum Price (GMP) (Dave Kistel, VP & Chief Facilities Executive) (Approve)

**Motion:**

**A motion was made to approve the amendment to the Construction Manager at Risk agreement between Lee Health and Skanska for the 12 Bed ICU addition at Cape Coral Hospital establishing a guaranteed maximum price in the amount of \$9,099,878.00, subject to the qualifications set forth in the proposed amendment.**

Motion moved by Stephen Brown, MD. and motion seconded by Therese Everly. Carried with no opposition.

- IX. Continuing Services Contracts for Mechanical/Electrical/Plumbing/Fire Protection (MEP) Outpatient/Business Occupancy services (Dave Kistel, VP & Chief Facilities Executive) (Approve)

**Motion:**

**First Motion: A motion was made to accept the Certification & Selection Committee's Rankings for the Continuing Services Contract for Mechanical/Electrical/Plumbing/Fire Protection (MEP) Outpatient/Business Occupancy services as determined on November 1st, 2022.**

Motion moved by David Collins and motion seconded by Stephen Brown, MD. Carried with no opposition.

**Motion:**

**Second Motion: A motion was made to authorize Lee Health administration to Proceed with contract negotiations for Continuing Services Contract for Mechanical/Electrical/Plumbing/Fire Protection (MEP) Outpatient/Business Occupancy services per Board Policy 20.16 H and the Consultants Competitive Negotiation Act, starting with the three highest numerically ranked firms:**

- MEP firms: 1. APG Engineering, Inc.  
2. Smith Seckman Reid, Inc.  
3. Osborn Engineering Company**

**and, if such negotiations are not successful to authorize the Lee Health administration to then negotiate with the next ranked firms. 4. TLC Engineering Solutions, Inc.**

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Motion moved by David Collins and motion seconded by Diane Champion. Carried with no opposition.

**Motion:**

**Third motion: A motion was made upon successful negotiation in accordance with Board Policy 20.16 H, authorize the Board Chair to execute Continuing Services Contract for Mechanical/Electrical/Plumbing/Fire Protection (MEP) Outpatient/Business Occupancy services after review by Board counsel and Lee Health's Legal Department.**

Motion moved by David Collins and motion seconded by Diane Champion. Carried with no opposition.

X. FY 2023 Strategic Scorecard (Scott Nygaard, Chief Operating Officer) (Approve)

Scott Nygaard, MD., gave Board Members information about proposed metrics of the 2023 scorecard with the only change to the annual objective of Person Centered Health measurement consisting of replacing MIPS with Ambulatory Quality Composite Score. Discussion ensued.

**Motion:**

**A motion was made for Approval of the System Strategic Scorecard FY 2023.**

Motion moved by Kathy Bridge-Liles and motion seconded by Therese Everly. Carried with no opposition.

XI. Committees' Summaries and Recommendations

A. Governance Executive Summary (from Committee Meeting on 10/24/22) (Steve Brown, MD, Committee Chair)

Stephen Brown, MD., Board Member and Governance Committee Chair reviewed the executive summary from the committee meeting held on October 24, 2022. Lengthy discussion ensued.

**Motion:**

**A motion was made to approve the 2023 Board and Committee Meeting Calendar, as presented.**

Motion moved by David Collins and motion seconded by Kathy Bridge-Liles.  
Carried with no opposition.

**Motion:**

**A motion was made to approve the President/CEO Short Term Incentive Plan for FY2023 as presented in the Board of Directors packet and authorization, upon final legal review and approval, for the Chair of the Board for LMHS to execute the FY2023 Short Term Incentive Plan.**

Motion moved by David Collins and motion seconded by Diane Champion.  
Carried with Therese Everly opposed.

Michael Wukitsch, Chief People Officer, explained proposed FY 2023 Short term incentive plan metrics for the CEO/President. In addition, to adjusting the operating margin to 2.5 %, the category of voluntary turnover was changed to employee engagement rate, as it was felt that the recent advent of Hurricane Ian would have impact on turnover. Lengthy discussion ensued.

- B. Quality, Safety and Patient Experience Committee Executive Summary (from Committee Meeting on 10/21/22) (Kathy Bridge-Liles, Committee Chair)

Kathy Bridge Liles, Board Member and Quality, Safety and Patient Experience Committee Chair reviewed the executive summary from the committee meeting held on October 21, 2022. Discussion ensued.

- XII. Foundation Project Report (Chris Simoneau, Chief Foundation and Development Officer)

Chris Simoneau, Chief Foundation and Development Officer updated Board Members on FY 22 fundraising success raising \$23.7 million. He also shared how the money raised is shared with the system to fund projects and benefit system initiatives. Discussion ensued.

- XIII. Center for Care Transformation (Marilyn Kole, VP & Chief Medical Executive for Care Transformation)

Marilyn Kole, MD., VP & Chief Medical Executive for Care Transformation shared a report outlining the services available to connect the medical community to create a healthier SWFL community. Discussion ensued.

- XIV. Meeting Feedback and Board Member Reports

None.

Meeting was adjourned at 3:41 pm. by Donna Clarke Board Chair.

XV. Adjourn

**Date of Next Board of Directors Meeting Friday, November 18, 2022**

**Time: 1:00 PM**

**Location: Gulf Coast Medical Center Board Room, 13685 Doctor's Way Fort Myers, FL 33912**

**Teleconference: Dial-In #415 655 0002 Access Code 2303 571 3124**

Board Minutes were prepared by Kathy J. Hagen, Assistant to the Board.

Signed:

Diane Champion  
11/22/2022 05:44 EST