

FINANCE & INVESTMENT COMMITTEE MEETING MINUTES

Wednesday, February 8, 2023

Teleconference 1-415-655-0002 Access Code 733 575 474

GCMC Boardroom 13685 Doctors Way, Suite 190 Fort Myers, FL 33912

MEMBERS PRESENT

David Collins, Board Treasurer and Committee Chair

Kathy Bridge-Liles, Committee Member

Donna Clarke, Board Chair

David Klein, Committee Member

Ben Spence, Chief Financial Officer and Committee Sponsor

MEMBERS VIRTUAL

Tim Dougherty, Committee Member

Peter Andruskiewicz, Committee Member

MEMBERS ABSENT

None

OTHERS PRESENT

Asher Knipe, Board Counsel

Blake Schofield, Senior Counsel

Scott Nygaard, Chief Operating Officer

Jen Higgins, Chief Nursing Officer

Mike Wukitsch, Chief People Officer

Dana Begley, VP Wellness & Recovery

Rick Schooler – Chief Information Officer

Jessica Lindsey – System Director Performance Excellence

Bill Gruver

Armando Llechu – Chief Officer Hospital Based Care

Chris Simoneau – Chief Development Marketing and Communications Officer

Dan Adler – Board Member

Jeff Piggott – VP Compliance and Internal Audit

Kris Fay – Chief Officer Community Based Care

Therese Everly – Board Member

Tracy Pyles - Vice President Senior Deputy General Counsel

Marcelo Zottolo – VP Data Analytics and Continuous Improvement

Larry Antonucci – Chief Executive Officer

Joanne Fuciu - System Director Child Development Programs

The Finance and Investment Committee Meeting was called to order at 9:35 am by David Collins, Board Treasurer and Committee Chair

WELCOME AND INTRODUCTIONS

David Collins welcomed committee members to the meeting.

PUBLIC INPUT STATEMENT

David Collins, Board Member and Committee Chair read the Public Input Statement.

FINANCE & INVESTMENT COMMITTEE MEETING MINUTES

A motion was made by Donna Clarke to approve the minutes of 11/2/2022. The motion was seconded by Kathy Bridge-Liles and passed without opposition.

Financial & Statistical Report Fiscal Year to Date as of 12/3/2022

Ben Spence, Chief Financial and Business Services Officer, presented the financial results for Fiscal Year 2023 through 12/31/22. The results reflected the impacts of Hurricane Ian and financial resiliency efforts. Overall, through the first quarter of the fiscal year the system has operated at a -3.3% operating margin, but has been trending in a positive direction. Mr. Spence compared and contrasted the financial results to the prior years and to budget and explained the impacts of increased staffing expense trends.

Mr. Spence shared a comprehensive overview of the primary drivers for those financial results and detailed potential financial hurdles moving forward. Those primary drivers were adjusted admissions, average length of stay and volume variances.

This report was followed with questions about the financial performance and projections for FY2023.

Day Care Center – Lease Option Buyout

A motion was made by Donna Clarke to recommend to the Lee Health Board of

Directors to approve Lee Health to exercise the option to purchase set forth in the lease of the building and land at 13880 Plantation Road for a purchase price of \$8.3 million. This motion was seconded by Kathy Bridge-Liles.

Mike Wukitsch, Chief People Officer, presented an opportunity to exercise a least option buyout for the real estate where Lee Health's Gulf Coast Medical Center campus Child Development Center is located. Mr. Wukitsch explained the financial benefits of exercising the lease option on overall expenses for the life of the Child Development Center. Following this presentation and discussion the committee unanimously approved the motion.

Financial Resiliency Steering Committee Report

Mr. Spence and Ms. Jessica Lindsey, System Director of Performance Excellence, provided an overview of financial resiliency efforts that have been undertaken by the system. The presentation included high level overview by system leaders on targeted areas of work.

Mr. Mike Wukitsch and Ms. Jennifer Higgins, Chief Nursing Officer, presented work that has been done to positively impact contract labor and labor pay.

Mr. Rick Schooler, Chief Information Officer, presented work that is being done around non-labor costs, including purchase services, supplies, drug costs and other expenses.

Ms. Dana Begley, Vice President of Wellness and Recovery, presented work that is being done to reduce avoidable days, including how to appropriately reduce length of stay.

NEXT REGULAR MEETING

Next meeting of the Finance & Investment Committee will be Wednesday, April 5, 2023 at 9:30 am in the Gulf Coast Medical Center, Medical Office Building, Boardroom, 13685 Doctors Way, Fort Myers, FL 33912.

ADJOURNMENT

The Finance & Investment Committee Meeting was adjourned at 11:45 am by David Collins Board Member and Committee Chair

Minutes were recorded by Heide Maclean

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Date 2-8-2023

A handwritten signature in black ink, appearing to be 'DC' followed by a horizontal line.

David Collins
05/11/2023 09:14 EDT