

# Statement of Operations

(in thousands)

	Actual	Projected	Budget	Variance	
	2020	2021	2022	Budget to Projection	
<b>Patient Revenue</b>					
<b>Net Patient Revenue</b>	1,956,992	2,218,387	2,305,707	87,320	3.9%
Other Operating Revenue	106,239	172,955	184,772	11,817	6.8%
<b>Total Operating Revenue</b>	<b>2,063,231</b>	<b>2,391,342</b>	<b>2,490,480</b>	<b>99,137</b>	<b>4.1%</b>
<b>Operating Expenses</b>					
Salaries & Wages	987,647	1,044,913	1,124,458	79,545	7.6%
Employee Benefits	156,694	166,141	183,975	17,834	10.7%
Supplies	388,854	484,848	475,737	(9,111)	-1.9%
Purchased Services	222,872	221,828	232,139	10,311	4.6%
Other Services	143,782	162,253	178,548	16,295	10.0%
<b>Total Operating Expenses</b>	<b>1,899,849</b>	<b>2,079,983</b>	<b>2,194,857</b>	<b>114,874</b>	<b>5.5%</b>
Depreciation & Amortization	131,207	137,319	142,341	5,022	3.7%
Interest	29,531	29,723	30,001	278	0.9%
<b>Gain From Operations</b>	<b>2,645</b>	<b>144,317</b>	<b>123,280</b>	<b>(21,037)</b>	<b>-14.6%</b>
<b>Non Operating Revenue</b>	<b>126,375</b>	<b>181,938</b>	<b>70,975</b>	<b>(110,964)</b>	<b>-61.0%</b>
<b>Excess of Revenue over Expenses</b>	<b>129,019</b>	<b>326,255</b>	<b>194,254</b>	<b>(132,000)</b>	<b>-40.5%</b>
Operating Margin %	0.1%	6.0%	5.0%	-1.1%	-18.0%



# Capital Budget & Cash Flow

<b>Capital Budget</b>
<b>2022</b>

**Routine**

Acute Care	13,503,677
Lab Services	1,585,720
Subs & Corporate	564,783
HPCC/SNU	109,470
Rehab Hospital	108,732
Home Health	-
Outpatient Centers	5,947,768
LPG/MSO	2,700,000
Surgical Services	15,111,903
Sterile Processing (SPD)	1,175,500
Radiology	6,857,332
Contingency	1,500,000
<b>Routine</b>	<b>49,164,885</b>
<b>Infusion Pump Fleet Replacement</b>	<b>6,100,000</b>
<b>Facilities</b>	<b>20,000,000</b>
<b>Information Systems</b>	<b>15,000,000</b>
<b>Strategic Program Development</b>	<b>65,835,115</b>
<b>Strategic Growth Capital - RAC</b>	<b>65,835,115</b>

**Total Proposed Capital Budget FY 2022**

**156,100,000**

Cash Flow from Operations Available for Capital

348,104,768

Capital Budget as a % of Cash Flow

44.8%

